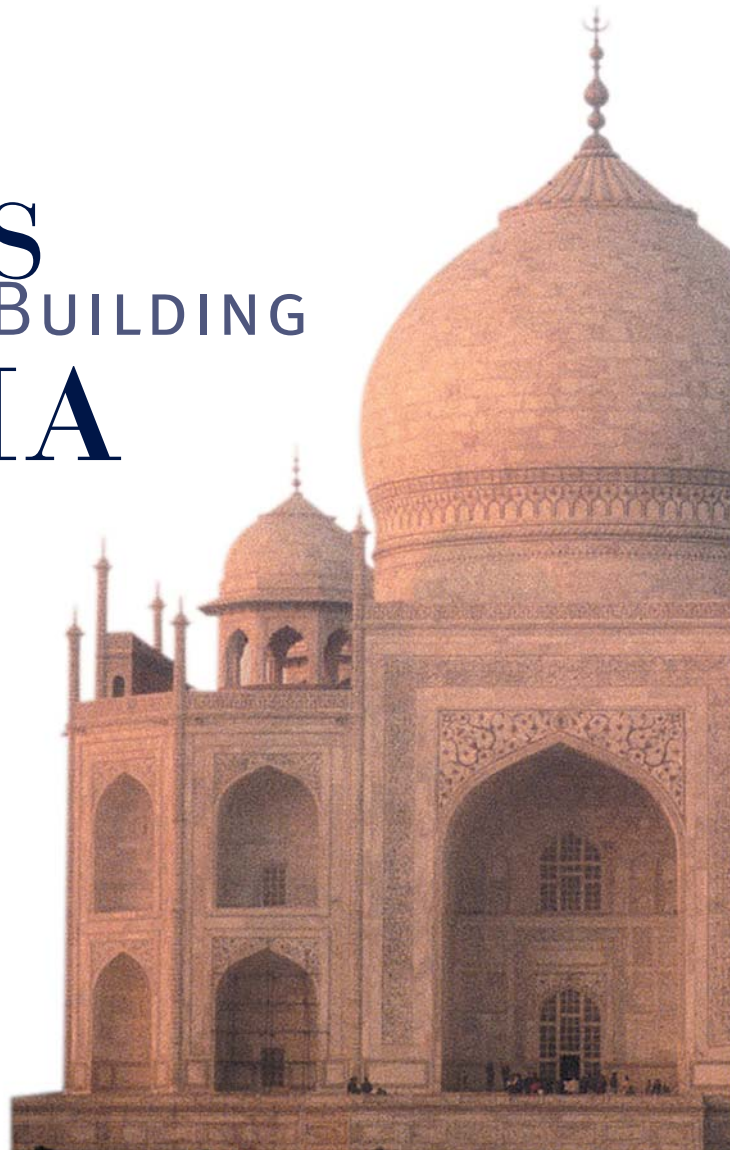


# ROYAL INDIAN RAJ

INTERNATIONAL CORPORATION



# LEADERS IN BUILDING THE NEW INDIA



# India



## THE NEXT ECONOMIC SUPERPOWER

### THE AWAKENING GIANT



Change is the engine of economic opportunity – and India is a country undergoing unprecedented change.

Prior to 1991, India's state dominated industrial policy hampered its vibrant entrepreneurial sector and restricted foreign investment and the entrance of new technologies.

In 1991, sweeping economic reforms removed the barriers to trade and foreign investment. The result is a booming economy that is expected to surpass Japan's and China's within the next decade. The emergence of such an immense market presents foreign investors with an extraordinary opportunity.

### THE LARGEST DEMOCRACY IN THE WORLD

India is the largest sovereign democratic republic in the world with a population of one billion. It is the second largest nation in Asia and the fourth largest economy in the world, (\$2,144.1 billion). Of this population, India has the world's fastest growing and largest middle class population, estimated at approximately 350 million. The country is comprised of 26 states and six union territories and is the world's second largest English-speaking nation. India has provided a stable democratic environment during its 50 years of independence and has a well-developed judiciary system based on British civil law.

#### KEY STATISTICS

- India is the second largest nation in Asia and its \$2,144.1 billion economy is the 4th largest economy in the world.
- India ranks **3rd** in the **World Market Growth Index**.
- India's middle class population of approximately 350 million is the world's largest and fastest growing.
- India has the world's second largest pool of highly educated technical and scientific manpower in the world.
- A thriving capital market exists, comprised of 22 stock exchanges and over 6,000 listed companies.
- India is a conducive foreign investment environment with current account convertibility for foreign investors.
- India's industrial growth rate is currently at 6%.
- India's GDP in 1991 was 0.8%.
- The average real GDP growth was 5% between 1992 and 1998. In 1999 it was 5.7%.
- The inflation rate in 1991 was 16%. By 2003 it had dropped to 5.4%.
- India's fiscal debt is 5.1% of the GDP.
- India is a member of the G-20 group of nations, rated AAA by the World Bank.
- India has never defaulted on a debt payment and is a member of the Multilateral Investment Guarantee Agency, a World Bank affiliate that provides insurance against political risks.



# ROYAL INDIAN RAJ INTERNATIONAL CORPORATION

## CAPITALIZING ON THE OPPORTUNITY

### RIRIC – UNLEASHING THE GROWTH POTENTIAL OF THE INDIAN ECONOMY

Royal Indian Raj International Corporation (RIRIC) is an Overseas Corporate Body (OCB) incorporated in Nevada with executive offices in Vancouver, New York and New Delhi.

India's national policy makers have recognized the need to quickly advance into the twenty-first century through rapid upgrade of the country's basic infrastructure and have introduced policies and incentives to accelerate their introduction.

RIRIC acts as a conduit for advanced technologies in those essential infrastructure categories accorded **high priority status** by the government of India. The company implements these leading edge technologies and products in strategic alliance with world-class international corporations.

“...India is one of the most exciting emerging markets in the world...”

Ernst & Young



The following priority infrastructure sector categories have been targeted.

- Urban Infrastructure and Housing
- Road Building and Road Recycling
- Broadband Communications and IT Networks
- ECommerce/IT and Education Applications
- Broadcast Content, Entertainment, and Theme Parks

Each sector is being developed into full-scale industrial corporations to meet India's essential needs with products, goods and services creating an integrated systemic approach to meet market demands.

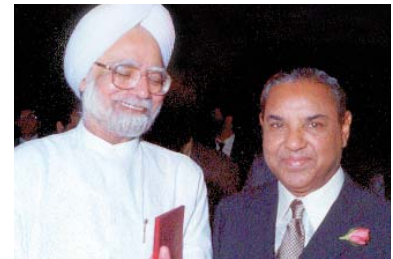
### OUR VISION

RIRIC is first among western companies recognizing the potential of the emerging economic environment in the wake of economic and structural reforms in India. The company's senior management comprises successful international business executives who thoroughly understand all aspects of conducting business in India.

Their vision, therefore, is to take a principal role in India's growth as it becomes increasingly competitive, dynamic and inviting to foreign investment and technology. In short, RIRIC's objective is to be a leading force in building the new India.

### OUR STRATEGY

RIRIC partners with global leaders in priority infrastructure sectors (Urban Infrastructure and Housing, Road Building and Road Recycling, Broadband Communications and IT networks, eCommerce/IT and Education Applications and Broadcast Content and Entertainment Dev-el-



Dr. Manmohan Singh, Architect of India's sweeping economic reforms greets Mr. Collins Benjamin, President, Royal Indian Raj International Corporation.

opment). Successfully utilizing proven international corporate models, RIRIC applies these to the nascent opportunities of the newly opened Indian marketplace. Thus placing the company in a unique position to use its businesses in India in a systemic and strategic manner.

RIRIC has all necessary documentation to advance on all sectors in a perfectly integrated approach to upgrading of key infrastructures such as a national road building, industrial scale housing, national broadband Wireless-ISP network, national digital dispatch network, education and entertainment.

### RIRIC IS WELL CONNECTED FOR SUCCESS

RIRIC management has diligently forged powerful international alliances and obtained strategic political connections in India. The result is that the company has extensive industry and government contacts at the highest levels including federal leaders and state ministers. **These connections prove invaluable to proceeding with localized investment in the Indian market.**





# RIRIC

IS THE CONDUIT FOR  
CHANGE IN INDIA

## MASTER DEVELOPMENT PLAN – MAXIMIZING THE OPPORTUNITY

The company's **Master Development Plan** introduces leading edge technologies through a systemic integrated business strategy that will roll out over a five year period.

High technology revenues are generated from RIRIC's national digital dispatch, national high speed broadband network, its integrated B2B/ASP interface and distance education systems, each with their own transactional fees.

By providing satellite direct to home television and WonderWorks India, Disney-style theme parks, RIRIC will capture the entertainment market through cross promotion with their high tech ventures and Broadcasting Network. Commercial and residential construction will be linked to highway recycling and construction.

Ultimately, the master plan encompasses and incorporates a number of synergistic interrelationships between the individual business units and sectors. Through RIRIC's guidance and directives, these interrelationships develop increased opportunities as each unit adds support and services to the others, building a stronger whole unattainable in any other structurally modeled format. Corporate value and positioning is therefore greatly increased.

RIRIC is developing each enterprise into viable corporations, and each will synergistically expand the scope of commerce for all the other enterprises.

The **Master Development Plan** addresses these 5 critical business sectors and will be initiated in a phased manner, beginning in 2008.

### **Business Sector 1 – Urban Infrastructure and Housing**

- Addtek Stranbetong's large-scale industrial, commercial and residential construction technology
- Build out of a \$8.9 billion, 3,000 acre sub-city in Bangalore.
- 15,000 budget hotel rooms throughout India with Choice Hotels under the Comfort Inn, Quality, Sleep Inn and Clarion Brands.
- Jack Nicklaus Signature Golf Courses across India
- Establish a network of Addtek Strangbetong pre-cast concrete factories
- Development of key large scale urban properties under the Royal Garden Villas brand.

### **Business Sector 2 – Road Building and Road Recycling**

- Addtek Strangbetong highway construction technology
- Martec road recycling technology

### **Business Sector 3 – Broadband Communications and IT Networks**

- National Highspeed Wireless Internet Service Provider Network.
- Multi-function Ka/Ku band satellite for country wide broadband coverage.
- National Digital Dispatch Communications Network.
- India Space Research Organization (ISRO) comprehensive cooperation agreement.
- Advanced Interactive television technology for rural India.

- Cisco
- Wi-Lan
- NCR
- Breezecom
- Anchor Gaming
- Lucent
- Vista Voice and Data Inc.

### **Business Sector 4 – eCommerce/IT and Education Applications**

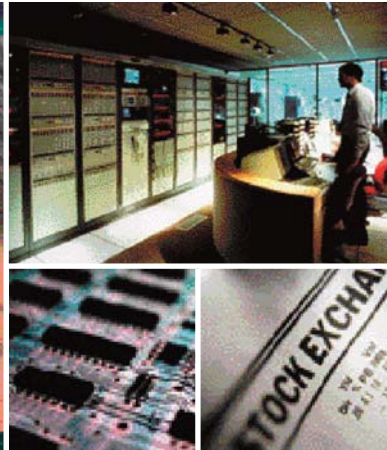
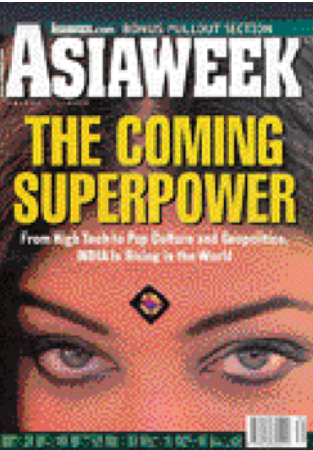
- B2B/ASP Application system web platform for India's internet using RIRIC's W-ISP infrastructure.
- Network for knowledge distribution, training and learning.
- Advanced interactive educational television technology.
- Governmental Computerized lottery India
- RIRIC's eTechnologies Software Development Group formed by 25 software development companies including: Corel Corporation, LogicSoft, E-Conquest, LearningWise Inc.

### **Business Sector 5 – Broadcast Content, Entertainment and Theme Parks**

- Broadcast media development for entertainment and education.
- WonderWorks India theme parks.
- Licenses and hardware for direct to home (DTH) satellite broadcasting and VSAT applications.
- Major television production to meet increased broadband capacity made possible by RIRIC communications infrastructure.
- Knowledge Network India (KNI)

RIRIC is finalizing all necessary applications, with technical support from the Indian Department of Telecom (DOT) and the Indian Space Agency (ISRO), for the following licenses; TV broadcast, orbital

frequency license, hub uplink license, rural telephony licenses, and as recent legislation now permits, direct to home cable service.



# INDIA

## ECONOMIC BOOM GENERATES DEMAND

### OPENING FOR BUSINESS



In 1991, new policies liberalized the Indian economy and the restrictions that previously hindered the conduct of business operations in India were dismantled. Rapid urbanization, the introduction of electronic media, increasing domestic and foreign travel and a growing demand for education are rapidly changing the nature of consumerism in India.

### INDIA'S HUGE EMERGING MARKET

India has been propelled into the global marketplace. Today, of the top ten economies, India is now placed fourth as well as being ranked fourth by the Foreign Investor Confidence Index.

India has experienced a 10-year GDP growth rate of over 5% per year, and analysts expect 7.2% for 2000/2001. The country can also boast the second largest pool of technical and scientific manpower in the world (next only to the U.S.) an industrial growth rate of 6% per annum, and an inflation rate of 4.95% per annum. These impressive statistics have created a huge pent-up demand among the nation's 350 million middle class consumers.

### ROYAL INDIAN RAJ POSITIONED FOR OUTSTANDING INVESTMENT RETURNS

Today, sociological changes, rapid urbanization, the introduction of electronic media, increasing domestic and foreign travel and a growing demand for education are rapidly changing consumer patterns in India.

The development of infrastructure programs has become paramount as the

rapidly expanding economy continues to fuel greater demand among India's huge middle class for the advanced facilities and services taken for granted among western nations.

By identifying and meeting key consumer needs, RIRIC will bring value to the country while providing outstanding investment returns.

### THE RIGORS OF CRACKING INDIA'S MARKETS

RIRIC has developed a strategic plan and key relationships that quickly and efficiently remove the roadblocks to foreign investment, and curb regulations and bureaucracy that would normally affect implementation of its business units if not countered. The company's diligent planning and preparation has placed RIRIC in a uniquely advantageous position. By combining North American business thinking with key Indian industry and governmental relationships, RIRIC is ahead in both domestic and foreign business planning in every economic area the company is entering.

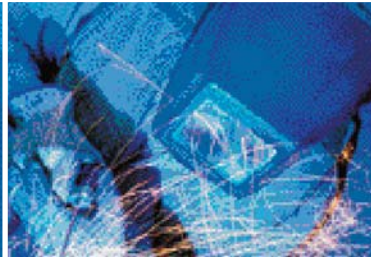


“Global Realtors Eyeing India – The opportunities here are mind-boggling”

states Mr. Andrew Irvine, General Secretary of FIABCI (International Real Estate Federation) Times of India.



# INDIA – ECONOMIC BOOM GENERATES DEMAND



## FIRST TO MARKET ADVANTAGE... HOW RIRIC DID IT

RIRIC is one of the first western companies to envision the extraordinary potential of India's emerging market, and to actively seek out and make strategic alliances in order to capture first mover advantage.

“The success of India's computer software industry is testimony to what the country can achieve via an outward-oriented and competitive industrial sector.”

**Singapore Prime Minister Goh Chock Tong, while visiting India**

## TO CAPITALIZE ON THE POTENTIAL, RIRIC MOVED QUICKLY TO...

- **Secure the support of India's government**

Because of RIRIC's extensive contacts at the highest levels of state and federal governments, Single Window Agency Clearances (SWC) in key infrastructure sectors have been secured.

The lack of SWCs have been barriers to entry for foreign businesses. They provide guaranteed access to land, power and water, scarce commodities in India, as well as relief from export and domestic taxes, and other overseas and bureaucratic government complexities.

- **Align with global leaders in each industry sector**

Partnerships are already in place with world-class corporations who possess revolutionary advances in technology that RIRIC will introduce to the Indian market.

- **Understand the diversity and complexity of India**

The Principals have a long history of involvement with India. RIRIC corporate objectives will be directed through subsidiary companies based in India.

- **Demonstrate the security of investing in India**

Contracts are already signed for construction projects. A financial security initiative and risk management plan is in development with strict adherence to **GAAP** accounting and other western procedures required for securing investment with full repatriation of profits.

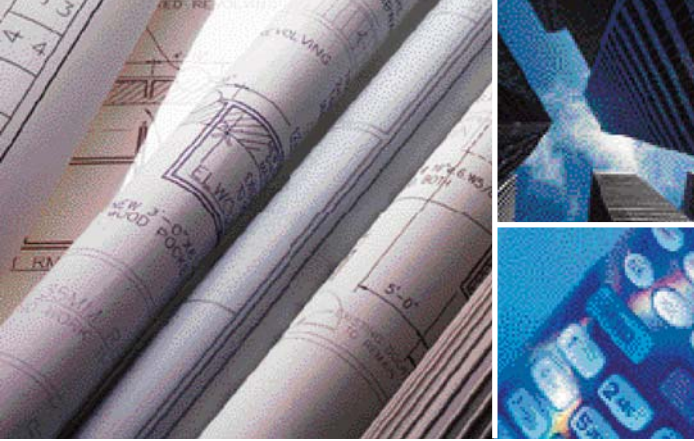
## RIRIC'S INTEGRATED STRATEGY

RIRIC's Master Development Plan will see the rollout of major technical infrastructure initiatives that will be characterized by convergence, connectivity and the rise of commerce over a ten-year period.

Complementary to technical infrastructure developments, RIRIC will also proceed with a number of knowledge based infrastructure developments that contribute to the overall synergy. The integrated nature of RIRIC's telecommunications strategy will enable entry of millions of

Indian citizens to the global Internet world through wireless fixed (PC's and web appliances) and mobile wireless (laptops, pda's and other portables) computing environments.

The company will profit through all the transactions that result from its integrated approach whether from tolls on highways, fees for wireless digital dispatch transactions or mortgages on houses that it constructs.



CORE COMPETENCIES OF

# RIRIC

“India faces a housing shortage of 80 million units.”

“Urbanization is driving the rapid expansion of the middle class, putting demand on existing housing stock and creating a greater desire for higher quality housing.”

**Builders Association of India**

## URBAN INFRASTRUCTURE AND HOUSING

To help address the woefully inadequate urban infrastructure and the enormous shortage of quality housing for India's growing middle class, RIRIC is engaged in industrial, commercial and residential building applications and is involved in three initiatives. The building of Cities under their Royal Garden City brand. Secondly, the building of upscale Resorts and Villas under the Royal Garden Villas and Resorts brands and the building of a hospitality and hotel portfolio in the economy and business sector under world leading hotel flags.

Royal Garden City - Bangalore, India is the first of four Cities planned for the Nation of India by RIRIC. This 3000 acre sub-city development is situated between

Downtown Bangalore and the New Bangalore International Airport. The \$8.9B USD integrated Live/ Work/ Play development features over 66 M Sq. Ft. of Residential, Commercial and Industrial space to accommodate the burgeoning Bangalore. Planned and designed by CPG Corp. (former Singapore Public Works Dept.) This will be India's 1st modern City and it will be one of the 1st smart Cities in the world. Anticipated project commencement date fall of 2008; completion date 2018. The Anticipated Start Date of Royal Garden City-New Delhi, Royal Garden City -Mumbai, Royal Garden City -Calcutta expected summer of 2009/2010.

Through a strategic relationship with Scandinavia's largest construction group, AB Strangbetong, the world's leader in industrial building technology, RIRIC is introducing advanced building technologies into the Indian marketplace. This provides middle class Indian families with the quality they are seeking while generating a timely return on investment.

In the Hospitality and Hotel category RIRIC is building a 15,000 unit Hotel Chain .Teamed with one of the worlds largest hotel chains, Choice Hotels International .The firm expects to build its portfolio covering the 3-Star, 4 Star and 5 Star categories under Choice's ,Clarion, Quality, Comfort and Sleep Inn banners. The leisure sports golfing category is represented by RIRIC's exclusive association with Jack Nicklaus for its golf courses in India.

represented by RIRIC's exclusive association with Jack Nicklaus for its golf courses in India.

## ROAD BUILDING AND ROAD RECYCLING

Huge revenue potential resides in upgrading India's highway system – the third largest network in the world. The infrastructure has mostly not been replaced since 1947, yet freight traffic increased 92 times from 1951-1995 while vehicular traffic has increased from 27.5 million in 1995 to 54 million today.

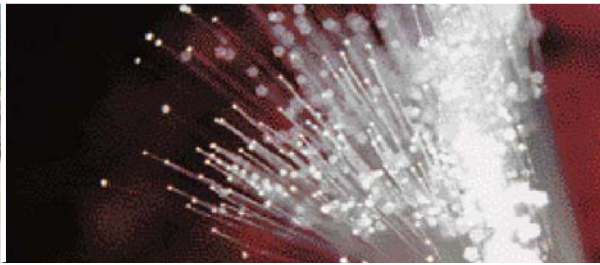
India is well aware of the need for a modern transportation infrastructure, and RIRIC has agreements to provide highway construction. In lieu of road tolls, RIRIC has negotiated easement rights to either side of the highways that will generate significant long-term revenues.

Furthermore, RIRIC has joined with Martec Recycling Corporation, developers of state-of-the-art equipment for the 'hot-in-place' recycling of asphalt pavement. Martec's highly efficient system removes and recycles the old road as it replaces it with the new. The alliance brings together all the components required to upgrade India's highways and expressways in a timely, cost-effective and environmentally supportive manner.





# CORE COMPETENCIES OF RIRIC



“Internet users in India are expected to grow from 2.3 million in 2000 to 70 million by 2003.”

Goldman Sachs, (Business Week, 2000)



## HIGH TECH INFRASTRUCTURE AND SERVICES



To address this exploding demand, Royal Indian Raj International Corporation is implementing strategic high tech infrastructures.

## RIRIC's Broadband Communications Network:

The company is implementing a number of communications initiatives including a nationwide broadband data communications network using a hybrid of advanced Wireline and Wireless technologies on which is offered a Wireless-ISP with an international satellite and oceanic-fibre gateways. This provides Wireless Internet and rural telephony services to the five key cities of New Delhi, Mumbai, Bangalore, Chennai and Hyderabad, with fibre along the connecting highways. In addition, high-speed broadband is made available to the greater portions of the rural countryside, covering some 400 million individuals with a communications umbrella.

## RIRIC's National Digital Dispatch Network:

The need for a reliable, economical wireless communication system for business and industry will be met by our strategic partnership with Digital Wireless Corporation. India will soon get its first truly packetized Internet Protocol mobile radio system that is GPS enabled and fully encrypted, and incorporates advanced features for person-to-person, person-to-group, and group-to-group critical communications management.

## RIRIC's e-Commerce:

RIRIC's knowledge strategy approach will combine existing off the shelf software already developed for the Indian market and abroad, with a Linux platform to provide Indian businesses with an Application Service Provider (ASP) platform. This will rapidly allow their development of B2B commercial transactions, as well as providing them with the additional required business systems and training to be competitive in the global market. At a fraction of automation costs, a business can be up and running within a few hours.

## RIRIC's e-Technologies Group:

India's software exports boast the highest growth rate of any export in the world. RIRIC's e-Technology Group combines the development power of over 25 experienced software companies with over 300 software engineers. Already existing software products, can be packaged for overseas markets. Wholly created software products, designed to make computing more reliable and efficient, are also targeted at key demand international markets.

## Lotto India:

There is no viable competitor in the market for an electronic lottery in India. The excitement of the 6/49 format, large potential winnings and a media transparent computerized system places RIRIC in

“India to be the favorite Asian equity market for institutional investors in 2000.”

Morgan Stanley Dean Witter



## CORE COMPETENCIES OF RIRIC



a position of great opportunity in one of the world's fastest growth sectors located in one of the world's largest nations. The *Whole World Lottery Guide* estimates that annual turnover for India is \$8 billion, placing it in the world's top six lottery nations. Utilizing the Royal Indian Raj International Corporation broadband network, Lotto India becomes a quick and easy implementation finally bringing secure and reliable electronic lottery to the 350 million middle class market.

### **Local, Distance and Mass Education:**

Employing strategic advanced multimedia compression technologies, Advanced Interactive and RIRIC will provide India with media transparent interactive education systems. Content is developed in associ-

ation with LearningWise Inc. and a coalition of internationally recognized universities.

### **BROADCAST CONTENT, ENTERTAINMENT AND THEME PARKS**

Recognizing the convergence of entertainment, communications and computers, RIRIC has made significant progress to position itself as a major player in broadcast and entertainment through a unique contractual relationship with Antrix, the business arm of the Indian Space Research Organization. Antrix, with their high level political, technical and marketing support is making application for RIRIC for the following licenses: TV Broadcast, Direct to Home television service, Hub Uplink and rural telephony.

RIRIC has formed a partnership with WonderWorks Inc., developers of special effects, movies, and interactive television. They are the second largest theme park builder in the world. Utilizing their expertise, RIRIC is developing a world-class

entertainment complex that will attract millions from the huge untapped markets of India and South-East Asia. The company envisions an attraction that would contend with such established leaders as Disney World and Universal Studios.

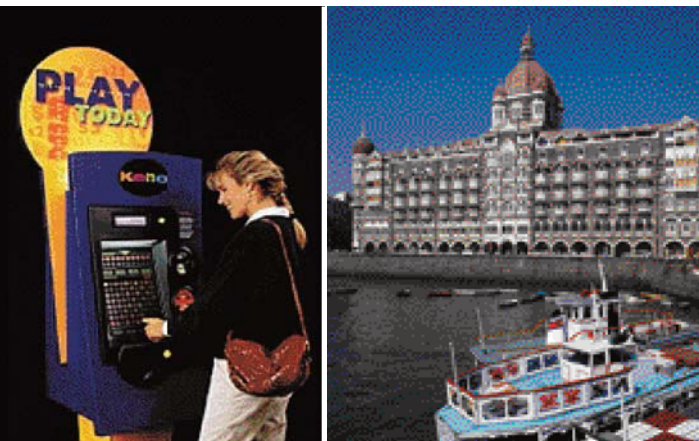
Through its broadband network, satellite connection, eTechnology Software Development Group, strategic connections with regulatory boards, the world's second largest entertainment development company and two primary educational alliances, RIRIC is positioned to be a leader in the burgeoning entertainment industry.

With tourism experiencing rapid growth over the past five years – 6% compared to the world average of 3% – comes an urgent need to develop tourism related services such as entertainment facilities and high-end accommodation. RIRIC will be there, providing those services.

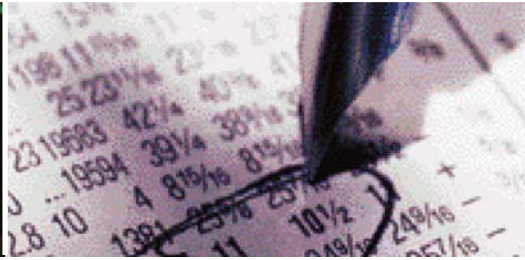
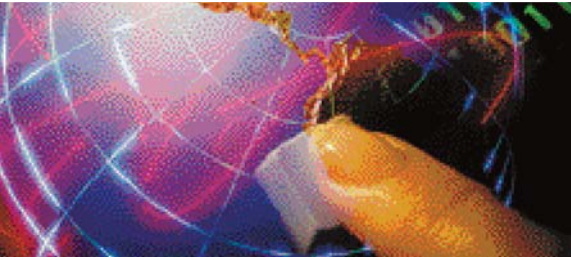
### **A STRONG AND EXPERIENCED**

“...India's computer software sector, now about \$4 billion, could increase to \$80-90 billion in six to eight years. There is nowhere on Earth you can find that kind of growth rate.”

US News & World Report



# CORE COMPETENCIES OF RIRIC



## A STRONG AND EXPERIENCED MANAGEMENT TEAM

Manoj C. Benjamin C.E.O. and Chairman and Collins Benjamin, President are Canadians of Indian origin according to their Non-Resident Indian (NRI) status which provides them special business status within India. Their astute business acumen combined with their relationships within their homeland, gave them the foresight to see how the 1991 liberalization of the Indian economy would lead to exciting business opportunities.

By positioning themselves through a well thought out and disciplined approach in conjunction with a team of experienced international advisors, seasoned executives and strategic alliances, they have been able to build an unusual opportunity.

The management of RIRIC now intends to apply its combined resources to value creation and generating consistent and superior returns for the company and its shareholders.

## AN UNPRECEDENTED INVESTMENT OPPORTUNITY

RIRIC is a significant and substantive business opportunity offering the potential

for very strong growth and appreciation of stock and corporate value.

The firm anticipates listing on senior American, European and Singaporean exchanges within its Strategic Corporate Development Plan.

The company will achieve its objectives through the merit of its marketing insights, the power of its strategic alliances and the value of its commercial, political and community relationships. It is these proven advantages that uniquely position the company to capture the timely and incredible opportunity presented by this emerging economic superpower... the New India.

Royal Indian Raj International Corporation is a socially responsible company committed to high standards of ethical and humanitarian dealings and profitable enterprise. Its endeavors are dedicated to the people of India whose economic destiny has arrived.

Manoj C. Benjamin, C.E.O. and Chairman, Royal Indian Raj International Corporation

For more information on RIRIC and the investment opportunity, contact us at:

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**E-mail** [info@royalindianraj.com](mailto:info@royalindianraj.com)

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Vancouver, BC  
Canada V6B 5C6





# INDIA – THE NEXT ECONOMIC SUPERPOWER

## BOARD OF DIRECTORS

### **Mr. Manoj C. Benjamin, Chairman**

Vancouver, Canada

Mr. Benjamin has twenty years of extensive experience in business leadership serving as Vice-President in three real estate-development firms and President of three other real estate and development companies. His experience covers property portfolio management, real estate acquisition, project development, construction, sales, leasing and mortgage financing in residential and commercial properties. His vision and drive has cultivated significant industrial and political contacts at high levels in North America and India.

### **Mr. Collins Benjamin, President**

Vancouver, Canada

Mr. Benjamin, a Non-Resident Indian, emigrated to Canada over thirty years ago. In 1970 he launched his career in real estate establishing Benjamin Real Estate in Dartmouth, N. S., Sinma Investments Ltd. in Halifax, N.S., Shammah Investments Ltd. in Dartmouth, N.S. and Carriage Lane Fine Homes Ltd. in Vancouver, BC. Built upon the experience of developing and managing a development-construction consortium, Mr. Benjamin established extensive contacts throughout North America, Europe and India. His many strategic political relationships include the Prime Minister of India, the Civil Aviation Minister, the Chief Ministers of the states of Delhi, Maharashtra, Karnataka, Uttar Pradesh, Andhra Pradesh, Tamil Nadu and several high ranking bureaucrats in various ministries.

His experience and relationships have been used strategically to move RIRIC forward.

### **Mr. Mohan Gurnani, Director New Delhi, India**

President, Federation of Associations of Maharashtra; New Bombay Merchant's Chamber; Co-Chairman of Indian Merchant's Chamber. One of new Bombay's leading developers and builders as well as owner of a manufacturing plant.

## ADVISORY BOARD

### **Lord Sandberg, former Chairman of Hong Kong & Shanghai Banking Corporation (HSBC), Chairman of RIRIC's Advisory Board of Directors**

Lord Michael Sandberg, CBE, Peer House of Lords London, former World Chairman, Chief Executive Officer HSBC, former Chairman Royal Hong Kong Jockey Club, states "I am pleased to stand as Chairman of the Advisory Committee for the Royal Indian Raj International Corporation. I have a deep love and respect for India since joining the Indian Army and being posted to the North West Frontier with the Sixth Lancers until Indian Independence. India is soon to be a World Leader and it is my pleasure to work with RIRC to help facilitate India's immense growth and prosperity."

### **Mr. Delon Dotson, Connecticut, USA**

Delon Dotson is a technology pioneer, seasoned businessman and visionary who has played key roles in developing, most

notably Netscape Communications, mp3.com, and Federation One. Dotson is a popular and experienced international public speaker, and has been requested by the Bush administration to join discussions on homeland security. Mr. Dotson's contributions have been in the fields of biometrics and cyber security.

### **Mr. Charles Davis, Phoenix, AZ, USA**

Mr. Davis, a recognized leader in the telecommunications field is widely known for producing extraordinary results in the U.S. Southwest. He successfully started Cabezon Electric in 1986, which led to Cabezon Cable of Arizona incorporated in 1989 and expanded into seven states. In 1995 he founded Vista Voice & Data Inc., which offers cable and data services in seventeen states with twenty-five points of presence feeding seventy-one suburbs. Charles is recognized as an innovator, directing engineering teams through complex projects providing reliable performance, profitability and high levels of customer satisfaction. In 1995 Mr. Davis was nominated for Businessman of the Year by US West.

### **Mr. Steven Seagal – Chairman of RIRIC's Entertainment Advisory Board**

A master of several Japanese martial arts, Steven Seagal is a popular action movie hero whose films combine spiritual concepts and social/environmental consciousness with high-voltage violence.



**Legal Firms:**

**Field Fisher Waterhouse**  
35 Vine Street  
London, United Kingdom  
EC3N 2AA

**Ms. Judith D. O'Neill, Greenberg Trau-  
rig, Chair, New York, Telecommunica-  
tions**

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200 Park Avenue  
New York, NY 10166

**Auditors**

**Davidson & Company**  
Chartered Accountants  
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**Stock Transfer Agent**  
Signature Stock Transfer  
Plano, Texas, U.S.A.



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